Texas Education Agenc	NOGA ID
authorizing legislation	Elementary and Secondary Education Act (ESEA), P.L. 114-95, Section 1003, School Improvement
his LOI application must	be submitted via email to loiapplications@tea.texas.gov.
'ho I Ol application may	be signed with a digital ID or it may be signed by hand. Both forms of signature
	se signed with a digital to of letting be signed by hand, both forms of signature
re acceptable.	olication by 11:59 p.m. CT, April 21, 2021.
are acceptable.	

- 2. Pathway 1: Pathway 1 Supplemental Pathway Attachment
- 3. Pathway 2: Pathway 2 Supplemental Pathway Attachment

NOTE: All applicants MUST submit an appropriate Supplemental Pathway Attachment for EACH CAMPUS on behalf of which the applicant is applying.

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Amendment Number			
Amendment number (For amendments only; er	nter N/A when complet	ing this form to apply fo	r grant funds):
Applicant Information			
Organization Snyder ISD	CDN 208902	Campus 208902109	ESC 14 DUNS 102490299
Address 2901 37th Street	City Snyder	ZIP 79549	Vendor ID 756002461
Primary Contact Kathy Scott	Email kscott@snyde	risd.net	Phone 325-574-8900
Secondary Contact Morgan Preston	Email Mpreston@sn	yderisd.net	Phone 325-574-8900
Certification and Incorporation			
binding agreement. I hereby certify that the info and that the organization named above has auti binding contractual agreement. I certify that any compliance with all applicable federal and state I further certify my acceptance of the requirement and that these documents are incorporated by re	norized me as its repres rensuing program and laws and regulations. nts conveyed in the foll	sentative to obligate this activity will be conducted lowing portions of the LO	organization in a legally ed in accordance and OI application, as applicable,
■ LOI application, guidelines, and instructions		□ Debarment and Second Secon	uspension Certification
☑ General and application-specific Provisions a	nd Assurances	■ Lobbying Certification	ation
Authorized Official Name Eddie Bland		Title Superintende	nt
Email ebland@snyderisd.net		Phone 325-	574-8900
Signature	>	Date	4/14/2021
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Shared Services Arrangements	
Shared services arrangements (SSAs) are	NOT permitted for this grant.
Number of Campuses Included in this	Application
Pathway 1 2	
Pathway 2 0	
Statutory/Program Assurances	
The following assurances apply to this progreemply with these assurances.	ram. In order to meet the requirements of the program, the applicant must
(replace) state mandates, State Board of I applicant provides assurance that state o because of the availability of these funds funded from this LOI will be supplementa	program funds will supplement (increase the level of service), and not supplant Education rules, and activities previously conducted with state or local funds. The I local funds may not be decreased or diverted for other purposes merely. The applicant provides assurance that program services and activities to be ary to existing services and activities and will not be used for any services or
activities required by state law, State Boa	rd of Education rules, or local policy.
	the application does not contain any information that would be protected by the t (FERPA) from general release to the public.
■ 3. The applicant provides assurance to ad 2021-2023 Title I, ESF-Focused Support G	lhere to all the Statutory and TEA Program requirements as noted in the rant Program Guidelines.
☑ 4. The applicant provides assurance to ad Focused Support Grant Program Guideling assess the success of the program.	here to all the Performance Measures, as noted in the 2021-2023 Title I, ESF- ies, and shall provide to TEA, upon request, any performance data necessary to
5. The applicant provides assurance that a Act Provisions and Assurances.	they accept and will comply with the requirements of Every Student Succeeds
	ic Information Resources (EIR) produced as part of this agreement will comply rements as specified in 1 TAC 206, 1 TAC Chapter 213, Federal Section 508 bility Guidelines.
☑ 7. Title I served Federally Identified camp continuous improvement process and create to the Essential Actions (EA) from the ESF.	uses awarded this grant will engage in the Effective Schools Framework (ESF) eate a plan to be submitted to TEA that addresses the selected pathway aligned
☑ 8. The applicant ensures it will notify th will work in good faith with the Vetted In	e Vetted Improvement Program provider of intent to apply and, if awarded, mprovement Program.
☑ 9. For all pathways, the applicant will but Profession and Contracted Services.	dget at least the minimum amount indicated in the Budget Object Code 6200 -
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Statutory/Program Assurances, cont'd.	

- 10. The applicant will identify a campus leader, on each awarded campus, who will be responsible for managing the grant project.
- 11. The applicant will provide access to TEA and its Vetted Improvement Partners for on-site visits to the district and campus(es) as appropriate.
- 12. The applicant will attend and participate in grant orientation meetings, technical assistance meetings, other periodic meetings of grantees, and sharing of best practices through the TEA program office.
- ☑ 13. The applicant provides assurance it will participate in all grant requirements including but not limited to an ESF Self-Assessment, and ESF Diagnostic, developing a web-based improvement plan, submission of funding and pathway progress reports.

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Summary of Program

1. Describe how the LEA will support campus(es) in carrying out school support and improvement activities, including how the LEA will develop a web-based improvement plan for the eligible campuses selected for this grant.

The DCSI and the superintendent will support the campuses in implementing school improvement activities by:

- >>Working with the campus leadership teams (CLT) to create an ESF-aligned improvement plan developed in Plan4Learning platform that aligns to the district goals as well as the campus improvement efforts. The DSCI will coordinate with the CLT to complete a self-assessment and will support the campus with document collection/site visit coordination for the on-site diagnostic visit to be conducted by the ESC14 staff.
- >>The ESF-aligned improvement plan will be monitored for implementation and needed adjustment during each cycle to insure an environment of continuous improvement. The DCSI, the CLT, and the campus administration will meet quarterly to review adjustments needed to the improvement plan.
- >>The district commits to support the efforts of the CLT via stipends to honor the time commitment needed for the CLT members to attend additional professional development, implement school improvement with integrity, and monitor data and outcomes to make adjustments to improve student outcomes.
- >>Provide data tracking systems and support data-analysis for the campuses with a quarterly review of campus performance with the CLT team and a monthly review of campus performance with the administrative team.
- >>align the ESF efforts with Texas Instructional Leadership and the RSSP program which the district has been approved for Year Two by TEA.
- >>Provide district level coordination for a MTSS program with alignment of the current district Behavioral PBIS program and the campus-based academic RTI efforts. Two district administrators will complete the MTSS TOT program by summer and will be working to support campus and district implementation of the MTSS efforts.
- >>The DCSI will operate in the role of the principal supervisor and attend all TIL trainings with the campus administrative teams as well actively participate in the monthly coaching for the principal supervisor under the TIL framework.
- >>The DCSI will commit to bi-monthly meetings with campus administrators to support the TIL coaching model as determined by the campus needs and the TIL coaching support.
- >>The district commits to supporting the TIL process with aligned professional development (identified in needs assessment), on-site observation and feedback processes for campus administrators, aligned teacher support with RSSP work, and dedicated coaching support by the ESC for administrators and the DCSI.
- 2. Describe how the LEA will monitor schools receiving the ESF-Focused Support Grant, including how the LEA will: (a) Monitor a web-based improvement plans upon submission and during implementation, and (b) Implement additional action following unsuccessful implementation of such plan after the first year of the grant cycle.

The DCSI and superintendent will commit to the following efforts to support the ESF-aligned improvement efforts:

- >>The ESF-aligned improvement plan will be monitored for implementation and needed adjustment during each cycle to insure an environment of continuous improvement. The DCSI, the CLT, and the campus administration will meet quarterly to review adjustments needed to the improvement plan.
- >> A district-level commitment to maintain a focus on a strong blended-learning environment to support all students.
- >>The DCSI and campus administrators will use Plan4Learning to create an improvement plan and then actively monitor the progress of student outcomes towards the quarterly targets and EOY results.
- >>Principal Supervisor, Principals, and CLT team members will engage in Data-Driven Instruction training under the TIL model and will use the best practices to support improved instruction. The DCSI will meet with the principals bi-weekly to track DDI processes under the TIL framework. The planned work will continue the TIL efforts from the 20-21 school year regarding Lesson Alignment (including weekly checks & feedback of teacher lesson plans to ensure 90% implementation across the district).
- >>TEKS-aligned common assessment data and NWEA MAP data will be tracked monthly and reported to the Board of Trustees for goal progress monitoring in alignment with the campus improvement plans.
- >>Due to the close-monitoring and coaching model planned by the district, early warning signs indicating decreased student performance can be detected. Once issues and deficients are identified, the DCSI working in coordination with the TIL coach, the CLT, and the campus administrators will make quarterly adjustments to insure continuous improvement efforts.

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Goals, Objectives, and Strategies, Performance and Evaluation

1. Describe how the LEA will modify, as appropriate, practices and policies to provide operational flexibility to the awarded campus, that enables full and effective implementation of the Effective Schools Framework Essential Actions aligned webbased Improvement Plan.

Snyder ISD and the campuses have been involved with the Effective School Framework for the past year and have implemented year one of Texas Instructional Leadership in the 20-21 school year. The Year One of TIL focused on Essential Actions 1.1 (Develop campus instruction leaders with clear roles and responsibilities) and 5.1 (Objective-driven daily lesson plans with formative assessments) within a blended learning environment. Snyder ISD was also accepted into Year One of the Resilient Schools Support Program. Through the work of the RSSP program and the TIL process, the district was able to provide support for the campus administrators, CLT members, and the teachers in a year of upheaval for public school. The efforts have paid off with the district maintaining overall student outcomes based on formative assessments at or slightly above the board goals for RLA and within 5-7% of math targets.

The district has transitioned into year two planning with both the TIL process and aligned support for teachers under the RSSP model. Based on our current needs assessment and coaching sessions with the TIL contact, the district is planning to move to a focus on Essential Action 5.3 (Data-driven instruction) while continuing to develop the teachers' abilities to delivery effective instruction in a blended learning environment. The RSSP work will support teachers' abilities to operate in a Just-In-Time intervention model to address gaps from the 20-21 school year immediately rather than reactively. By streamlining an understanding of effective blended learning using the tools in place in the district (LMS, 1:1 devices, and instructional resources aligned to MAP data), teachers will be better equipped to address individual learning needs for all students.

Under the ESF focus on Data-driven instruction, the district expects to support campus efforts to complete the following:

- >>Campus leaders will be expected to establish procedures and processes under TIL/RSSP to support the review of disaggregated data while tracking the progress of all students.
- >>Teachers will receive the coaching support individually and during PLC to analyze current data to adjust instruction prior to beginning a unit as well as use data to provide an understanding of student mastery of concepts while grade level materials are being taught. Under RSSP model, additional coaching and support is needed to continue to develop the blended learning instructional model on the campuses.
- >>Regularly scheduled PLCs will continue on the campuses with teachers meeting by grade level and subject for both vertical and horizontal alignment.
- >>District instructional staff will work with RLA and Math PLCs to identify needs based on existing data (STAAR, MAP, Pre-Tests) to plan needed instruction prior to the start of a unit. Following instruction, common assessment data will be disaggregated to determine additional support needs in alignment to the current RTI and the transitioning MTSS program for the campus and district.
- >>District instructional staff, the DCSI, and the campus administrators will actively participate in TIL training sessions and work with the TIL coach to coordinate on-going coaching model throughout the school year to insure the practices and essential actions are being implemented with integrity and providing the desired results.
- >> District instructional staff, the DCSI, the TIL Coach, and the campus administrators will actively participate in RSSP biweekly sessions with the TEA-assigned technical support provider to coordinate on-going coaching model for teachers throughout the school year to insure the practices and essential actions are being implemented with integrity and providing the desired results.
- >> Regular meetings with the DCSI and the campus administrators will be scheduled at the beginning of the school year to dedicate time to the tracking of data and provide a timely response to needed adjustments in instruction, resources, etc.

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Budget Narrative	
	needs and goals of the program, including for staffing, supplies and materials, el snapshot of funds currently allocated to similar programs. Include a short n the future to meet needs.
	eximum support for students, teachers, and campus administrators who are lerstanding to provide aggressive student monitoring and targeted 20-21 school year.
The planned budget for the ESF grant will suppo	ort the following efforts:
>>Texas Instructional Leadership Costs for two construction and provide access to best practices	campuses to focus on campus leadership coaching support in data-driven for just-in-time intervention processes.
development with the technical support provide 20-21 school year has been completed virtually. development with on-site coaching is preferred.	ding has been allocated to provide targeted teacher professional er assigned to the district with RSSP. All of the professional support in the However, based on teacher feedback, face-to-face professional For this reason, the campuses will have funds to contract with professional lopment in the just-in-time intervention model as well as effective practices
actions, the completion of the needs assessment The district currently uses local funds to purchas	KS-aligned curriculum and formative assessments) as a priority area for ESF tand on-site diagnostic may expose additional curriculum support needs. e access to TEKS-aligned curriculum resources, scope and sequence owever, as the focus turns to Data-driven instruction and just-in-time ed.
20-21 school year. However, tremendous teached opportunities, lead teachers can be trained to su campuses. Additionally through the summer wo	ctively implementing a blended-learning environment launched in the er support is still needed. Through summer professional development apport the continuous improvement of blended learning practices on the bork of TIL (the ESC-lead data-driven instruction workshop) and Year Two ler, aligned professional development will be identified during the summer
	udget expense to honor the additional commitment of the CLT members,

>>Additional stipends are part of the planned budget expense to honor the additional commitment of the CLT members, the campus grant leads, and extra duty days during the summer for lead teacher trainers.

By investing in the ESF process in the 21-22 school year in coordination with Year Two of TIL and Year Two of RSSP work, lasting changes in procedures and campus expectations should be established. These changes should continue to impact the campuses well beyond the grant period. However, if the planned budget needs addressed above are not producing the desired lasting results, the DCSI in coordination with the campus leads, will redesign budget plans to support the adjustments to the improvement plans. The DCSI commits to amending the planned budget as necessary to accomplish the intended outcomes and see an increase in student performance.

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Sudget Narrative, cont'd.
Describe how the LEA will align other Federal, State, and local resources to carry out the activities supported with funds received under this grant.
The district currently utilizes federal, state, and local funds to provide a robust instructional program on the elementary campuses.
>>Federal funding:
Additional teachers to maintain small class sizes on the Title I campuses. Funding is also used to support intervention education currently allowing for teachers and paraprofessionals to be dedicated to intervention support.
The district receives funding for after school education programs through the 21st Century ACE grant. The district is awaiting awards from Cycle 11 to determine if the aligned after school academic efforts will continue under this grant.
Fitle IIA funds are used to provide stipends to high needs areas and tested subject teachers to allow instructional experts additional planning time to support student outcomes.
>> State and Local funding:
Snyder ISD has invested local funds, including early education allotments as well as comp ed funds in the following areas:
Increased reading support (grades K-3) through American Reading Company for teachers to deliver stronger instruction esulting in increase student outcomes.
Increased reading support (grades 4-5) through McGraw-Hill for teachers to deliver stronger instruction resulting in ncrease student outcomes.
Intervention and targeted support programs aligned to district universal screeners. District access to universal screeners for BOY, MOY, and EOY testing to monitor student growth as compared to local and national norms.
Interventions programs for dedicated teacher salaries. Extensive library upgrades at all district campuses.
Instructional support staff to address specific campus needs and allow for teachers to increase departmental and vertical planning time.
Eurrent stipends to provide CLT team members allow for those teachers and campus administrators to go above and beyond their current duties.
The district purchases access to TEKS-aligned curriculum resources, scope and sequence supports, and aligned instructional naterials for all core and elective courses.

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Equitable Ac				
		below to indicate w d by this program.	vhether	any barriers exist to equitable access and participation for any groups
funded i	oy this progr exist to equit	ram.		quitable access and participation for any groups receiving services on for the following groups receiving services funded by this grant, as
Group			Barrier	
Group		-	Barrier	
Group			Barrier	
Groun			Barrior	

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Appendix I: Amendment Description and Purpose (leave this section blank when completing the initial application for funding)

An amendment must be submitted when the program plan or budget is altered for the reasons described in the "When to Amend the Application" document posted on the <u>Administering a Grant</u> page. The following are required to be submitted for an amendment: (1) Page 1 of the application with updated contact information and current authorized official's signature and date, (2) Appendix I with changes identified and described, (3) all updated sections of the application or budget affected by the changes identified below, and, if applicable, (4) Amended Budget Request. Amendment Instructions with more details can be found on the last tab of the budget template.

You may duplicate this page

Amended Section	Reason for Amendment
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