Texas Teach Like A Champion Online Start Here Guide (Modified for Mentor Programs)



This Texas Teach Like A Champion Start Here Guide has been modified to highlight specific connections for district mentor and induction programs. For the original version of the Start Here Guide, please visit <u>texastlaconline.org</u>.

Section	Page
Overview of Texas TLAC Online	2
District or Campus Leader Guide	3-5
Mentor Guide	6-7
Guidance for Mentors & Coaches Giving Feedback	8-12
Practice Giving Feedback	13-21
Observing in Classrooms: A Guide for Mentors	22-26
Got Strong Teacher Examples? Share!	27
Appendix Setting Up Teacher and Leader Accounts on the System Establishing Systems Planning Questions Template Texas TLAC Online + Get Better Faster End of Year Reflection Templates	28-34

Overview of Texas TLAC Online

Texas TLAC Online provides 31 self-study modules to accelerate teachers' mastery of key *Teach Like a Champion* techniques. Each 15-minute module provides: A brief description of the technique, analysis of the technique through classroom video, the opportunity to record oneself engaged in a carefully designed practice and the option to send one's final practice to a coach or peer for feedback.

Built for the reality of busy teacher lives, each 15-minute module follows a similar design pattern:



STEP INTO A CLASSROOM

Observe the technique in action with teachers and students.



SEE A MODEL

Watch members of Uncommon
Schools' TLAC team modeling how
to practice the technique.



Record yourself practicing to review and share with others.

This Start Here Guide will help you incorporate Texas TLAC Online into your support of others' development.

District or Campus Leader Guide



Mentor & Induction Program Connections

The guide on the following pages can help district and/or campus leaders consider how to integrate Texas TLAC Online into their mentor and induction program.

As a district administrator or principal, your responsibilities are to:

- 1. Determine which teachers you're focused on supporting with Texas TLAC Online
 - a. Consider how mentor teachers can use Texas TLAC Online with the mentees they support
- 2. Articulate teaching and learning needs and outcomes
- 3. Implement and sustain the systems needed to maximize effectiveness of the platform
- 4. Monitor and evaluate effectiveness

_			
Step	Task to Complete/Question to Answer		
1. Choose an Owner	Within your district/network/school, who/which team will own implementation of Texas TLAC Online?		
	Who do they need to coordinate with to measure impact?		
2. Explore the Platform	Owners should spend around 90 minutes on the platform getting to know it and specifically, complete at least three modules, one for each of the types of practice: video, planning, and video/planning combined. Some suggestions: Video Practice Only: Radar ; Planning Practice Only: Plan for Error—Anticipate Student Error ; Combined Practice: Cold Call—Time the Name		
3. Set Targets	Only: Plan for Error—Anticipate Student Error; Combined Practice: Cold Call—		

	 Outcomes: Measured via End of Year Data: Teacher Performance: What increase or overall percentage in teacher retention or increase within our teacher evaluation system do we aim to achieve? Student Achievement: What evidence of improved student achievement will we use (e.g. internal assessment, student work, state test data etc.?) What increase or overall percentage in student achievement do we aim to accomplish? When: When will we launch this with school leaders? With mentor teachers? With mentees? How will we ensure mentors are familiar with and ready to use this resource with their mentees? 	
4. Select Module	Based on the behavior/learning challenges we're seeking to address:	
and Approach	 Which modules do we want teachers to complete? By when? 	
and Approach	How will we ensure both mentors and mentees understand the	
	expectations?	
	' '	
	Determine how you'll use it (could be one, the other, or both):	
	1. Whole Team: As a training tool—assigned and then followed up with	
	observations.	
	2. Individualized: As a piece of an observation-feedback process between	
	mentors and mentees, using a module as part of the support following	
	an observation.	
5. Establish	Complete the planning template in the appendix:	
J. ESTABLISH	Complete the planning template in the appendix.	
	 Who will provide teachers, mentors, and coaches login info? By when? 	
Systems	Who will provide teachers, mentors, and coaches login info? By when?Whom should they contact with technical difficulties?	
	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor 	
	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? 	
	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or 	
	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and 	
	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? 	
	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor 	
	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? 	
Systems	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) 	
Systems 6. Observe for	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback	
Systems	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to 	
Systems 6. Observe for	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback	
Systems 6. Observe for	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to see evidence of implementation and effectiveness. 	
Systems 6. Observe for	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to see evidence of implementation and effectiveness. How does this fit within our existing observation/feedback structure? 	
Systems 6. Observe for	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to see evidence of implementation and effectiveness. How does this fit within our existing observation/feedback structure? Frequency of observation 	
Systems 6. Observe for	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to see evidence of implementation and effectiveness. How does this fit within our existing observation/feedback structure? Frequency of observation 	
Systems 6. Observe for	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to see evidence of implementation and effectiveness. How does this fit within our existing observation/feedback structure? Frequency of observation Format for feedback (day of email? Regularly scheduled check 	
6. Observe for Impact 7. Monitor and	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to see evidence of implementation and effectiveness. How does this fit within our existing observation/feedback structure? Frequency of observation Format for feedback (day of email? Regularly scheduled check in? Other?)Evidence and tracking of completed action steps 	
6. Observe for Impact 7. Monitor and Celebrate	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to see evidence of implementation and effectiveness. How does this fit within our existing observation/feedback structure? Frequency of observation Format for feedback (day of email? Regularly scheduled check in? Other?)Evidence and tracking of completed action steps 	
6. Observe for Impact 7. Monitor and	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to see evidence of implementation and effectiveness. How does this fit within our existing observation/feedback structure? Frequency of observation Format for feedback (day of email? Regularly scheduled check in? Other?) Evidence and tracking of completed action steps The platform aims to: Support coaches in providing more targeted feedback and thus 	
6. Observe for Impact 7. Monitor and Celebrate	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to see evidence of implementation and effectiveness. How does this fit within our existing observation/feedback structure? Frequency of observation Format for feedback (day of email? Regularly scheduled check in? Other?)Evidence and tracking of completed action steps The platform aims to: Support coaches in providing more targeted feedback and thus supporting teachers in executing techniques faster and more effectively. 	
6. Observe for Impact 7. Monitor and Celebrate	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to see evidence of implementation and effectiveness. How does this fit within our existing observation/feedback structure? Frequency of observation Format for feedback (day of email? Regularly scheduled check in? Other?)Evidence and tracking of completed action steps The platform aims to: Support coaches in providing more targeted feedback and thus supporting teachers in executing techniques faster and more effectively. Support teachers with strong models and practice to execute the 	
6. Observe for Impact 7. Monitor and Celebrate	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to see evidence of implementation and effectiveness. How does this fit within our existing observation/feedback structure? Frequency of observation Format for feedback (day of email? Regularly scheduled check in? Other?)Evidence and tracking of completed action steps The platform aims to: Support coaches in providing more targeted feedback and thus supporting teachers in executing techniques faster and more effectively. Support teachers with strong models and practice to execute the 	
6. Observe for Impact 7. Monitor and Celebrate	 Who will provide teachers, mentors, and coaches login info? By when? Whom should they contact with technical difficulties? Will there be an expectation that the final video will get sent to mentor teachers? Will teachers be receiving feedback on their final practice—written or face-to-face during a check-in? If so, what is the turn-around time and expectation for feedback from mentors to mentees? How will we introduce this to both mentors and mentees? (Mentor training, mentee induction, campus roll-out, etc.) Whether used as a training tool or as a component of an observation/feedback process, mentors/instructional leaders/coaches have to observe in classrooms to see evidence of implementation and effectiveness. How does this fit within our existing observation/feedback structure? Frequency of observation Format for feedback (day of email? Regularly scheduled check in? Other?)Evidence and tracking of completed action steps The platform aims to: Support coaches in providing more targeted feedback and thus supporting teachers in executing techniques faster and more effectively. Support teachers with strong models and practice to execute the techniques faster and better. 	

- Who will review action step trackers with mentors and how often?
- Who monitors performance evaluation data and how often?
- How will we share back and celebrate—with the teacher and the broader school community—examples of success/bright spots to sustain momentum?

8. Evaluate Effectiveness

The goal of the platform is to accelerate teacher skill development and ultimately improve student achievement.

Collect and analyze evidence of implementation:

At end of semester and/or end of year, collect and examine evidence using the platform's data dashboard reports:

- What were the total # of modules completed?
- What percentage of teachers completed modules?
- What were the top 3 most completed modules?

Using your observation-feedback tracking system:

- How many observations were conducted to look for evidence of effective use of a focal technique?
- In how many of the observations was the technique demonstrated and evaluated as effective?

To evaluate the impact on teacher performance:

Did we achieve our teacher effectiveness target?

Consider surveying mentees:

- "This tool was helpful in helping me implement my lessons—strongly disagree, disagree, agree, strongly agree"
- "Follow up support from coach helped me better implement the techniques in my lessons—strongly disagree, disagree, agree, strongly agree"

To evaluate the impact on student achievement:

• Using the data we chose to examine, did we reach our student achievement target?

Looking Forward: Consider using the end of year reflection template in the appendix to articulate the actions that most contributed to results to continue next year as well as opportunities to act differently.

Mentor Guide



Mentor & Induction Program Connections

Consider using this guide in your mentor training program. Mentors can refer to this guide throughout the year as they use Texas TLAC Online with their mentees.

As mentor, you can get the most from the platform by:

- 1. Identifying the needs/interests of the mentee with whom your work
- 2. Coaching your mentee to go "all in" on the practice—stand and speak as they do in their classroom
- 3. Have your mentee share their final practice with you for feedback
- 4. Observe and give feedback on your mentee's implementation when the techniques are applied in their classroom

	Step	Task to Complete/Question to Answer	
1.	Identify Needs and Interests	 What challenge in the mentee's classroom are you seeking to address? Unproductive student behavior/culture? Look first at the Behavior and Culture techniques. Low student engagement? Look first at the Engaging Academics techniques. Lack of student achievement as evidenced in classwork, exit tickets, or assessments? Look first at Planning for Achievement techniques. 	
2.	Explore the Platform	Take 20 minutes to explore the platform and become familiar with the organization of techniques and basic structure of the modules. Some suggestions: Video Practice Only: Radar—Building Radar; Planning Practice Only: Plan for Error—Anticipate Student Error; Combined Practice: Cold Call—Time the Name	
3.	Pick One Technique to Start With	the Name Do fewer things better. With your mentee, discuss and decide on one technique to start with (some have 1 module on the platform. Some have 3 or 5). Ask your mentee to commit to completing the module and trying the technique in their classroom within one week of completing the module. Decide upon a format for observation and feedback. • Will the mentor observe the mentee in their classroom, via online delivery or through a video recording? • How will the mentor provide feedback? Via email, regularly scheduled meetings, other?	
4.	Mentee Practices the Technique and Mentor Provides Feedback	 How will the feedback and next steps be documented? Have your mentee complete the module of the chosen technique. As part of the module, they will record the practice and send it to you for feedback. Alternatively, they can practice the technique with you during a meeting. Provide feedback using the sentence stems in this guide: It was effective when Please re-record and try OR It was effective when 	

		When you take it to your classroom, be sure to
5.	Observe in the Classroom for Impact	Whether used as a training tool or as a component of an observation/feedback process, mentors have to observe in classrooms to see evidence of implementation and effectiveness.
		Observe the technique in action, either by visiting the classroom or through a video recording. Provide the mentee with feedback on implementation.
6.	Celebrate Success, Keep Refining	As your mentee uses the technique in their classroom look for evidence of success in student behavior, engagement, and learning. It's as important to identify what's working and continue doing those things as refining the areas of opportunity for growth.
		If you want to work with your mentee on tweaking the delivery of a technique, return to the completed modules. Have your mentee practice by recording the delivery, and provide feedback.

Guidance for Mentors & Coaches Giving Feedback



Mentor & Induction Program Connections

Districts can consider using this feedback guide during their summer mentor training.

One of the critical elements of effective feedback is Economy of Language. When training teachers and leaders on *Teach Like a Champion* techniques, we use these sentence starters to maintain concision:

- It was effective when...
- Next time try..

Note: The first bullet is not a throw-away line, a nicety to preface the critical feedback: Helping teachers identify and continue to do what's effective is as important as improving an aspect of their technique that can be better.

For live practice, we encourage you to use the above sentence starters. For written feedback on a module practice, use:

- It was effective when...
- Please re-record and try..

OR

- It was effective when...
- When you take it to your classroom, be sure to...

The practice within each module identifies "Success Points"—the top 1-2 teacher actions most important to focus on. Below we've listed for each module the success points and the 1-2 most common pitfalls.

Behavior and Culture	Planning for Achievement	Engaging Academics
What to Do	Double Plan	Cold Call
Radar	Plan for Error	Show Call
Least Invasive Intervention	Art of the Sentence	Stretch It
Strong Voice	Exit Tickets	

Behavior and Culture		
Technique	Success Points	Most Common Pitfalls
What to Do: Planning and Delivery	Planning-Content:	 Too wordy Urgent or slightly angry/frustrated tone or expression: Maintain Emotional Constancy/neutral expression
Radar: Building Radar	 Deliver observable directions Scan for follow-through Scan from Pastore's Perch 	 Directions not observable Not scanning all parts of the room
Radar: Be Seen Looking	 Deliver observable directions Follow with Be Seen Looking Dance Move (Invisible Column, Tip Toes, Disco Finger, Sprinkler, Politician) 	 Directions not observable Not scanning all parts of the room
Least Invasive Intervention: Non- Verbal Interventions	 Non-verbal communicates the solution Delivered with Emotional Constancy 	 Unclear to the student what to do Signals frustration or panic
Least Invasive Intervention: Two Key Verbal Interventions	Planning-Content:	 Too wordy Urgent or slightly angry/frustrated tone or expression
Least Invasive Intervention: Private Individual Correction	Planning-Content:	 Too wordy Urgent or slightly angry/frustrated tone or expression
Strong Voice: Establish Formal Register	 Speak quietly, slowly, evenly, lower Adopt a symmetrical body posture Stand still 	 Speaking in an elevated tone Standing asymmetrically/too casually
Strong Voice: Do Not Talk Over	 Self-interrupt mid-word Stand still Speak quietly, slowly, evenly, lower following the pause 	 Self-interrupting at end of sentence—less clear it's an intentional pause Continuing to move while self- interrupting

Planning for Achievement		
Technique	Success Points	Most Common Pitfalls
Double Plan: Lessons and Materials	 Articulate teacher and student actions for a particular activity Ensure student actions are concrete and observable 	Student and teacher actions too general – make concrete and observable
Plan for Error: Anticipate Student Error	 Prioritize: Plan for Error for the most important question(s) Draft target response Use your experience from drafting the target and prior teaching experience to anticipate the 2-3 most likely student errors/sources of struggle 	 Focusing only on procedural errors rather than underlying conceptual understanding Focusing only on conceptual understanding and ignoring procedural errors or errors in format
Plan for Error: Break It Down	 Start with a Roll Back Based on anticipated error, provide: Example, Context, Rule, or First Step 	 Providing a prompt or an answer that does the majority of the cognitive lift rather than the student doing the cognitive lift
Art of the Sentence: Three Types of Prompts	 Use Sentence Starter, Parameter, or Non- Denominational Prompt Infuse technical vocabulary 	 Sentence starter does too much of the cognitive work for the student (overly directive) Parameter does not include technical or sophisticated vocabulary
Exit Tickets: Design Criteria	 Vary question format and rigor Keep it short (about 5 minutes for students to complete) 	 Exit ticket does not assess objective of lesson and/or required rigor Too long to complete and/or score
Exit Tickets: Analyze and Act	 Sort or tally strategically Identify trends Take action via re-teach, additional practice, small- group tutoring 	 Spending too much time on "grading" student exit tickets that doesn't surface trends Not taking action on identified trends

Engaging Academics		
Technique	Success Points	Most Common Pitfalls
Cold Call: Introducing Cold Call	Communicate what to expectBe conciseFrame Cold Call positively	Too long—be more concise
Cold Call: Positive Cold Call Culture	Warm and welcoming toneCold Call regularlyMake it universal	 Used as gotcha to catch students not paying attention Used occasionally rather than regularly
Cold Call: Time the Name	Use the Structure: Question- Pause-Name	 Uses Name-Question Uses Question—too short a Pause—Name
Cold Call: Unbundle and Follow On	 Unbundle: Break a single question into a series of smaller questions Follow On: Ask your student to develop/build on the previous student's answer 	Cold Call and Follow-Ons are used as a "gotcha" to reprimand a student not paying attention
Cold Call: Slow Call	 Adopt a reflective tone and affect Extend Wait Time Time the Name 	 Question doesn't merit deeper thinking Not using enough Wait Time
Show Call: Show Call With Purpose	 Based on student work and target answer: Use Good to Great, Correct/Exemplar, or Erroneous Work Mid-stream, at the end, post revision Single or multiple pieces of work 	 Choice of type doesn't advance the class' learning Choice of when doesn't advance the class' learning Choice of how doesn't advance the class' learning
Show Call: Positive Show Call Culture	 Use a warm and welcoming tone Show Call regularly Make it universal 	Not framed as opportunity for learning/growth
Show Call: Analysis & Application	 Share the purpose of the Show Call Be clear about how you want students to apply takeaways: During, repeatedly; Margin notes now, revision after; collective public notes now, revision later; No notes, revision after 	 Prompt does not lead to clear/most important takeaways Missing or unclear what the class as a whole needs to do to improve their work after studying a peer's work
Stretch It: Directive and Non- Directive	 Prompt pushes rigor – precision, evidence, alternate answers Prompt checks for understanding—provides evidence a student will be able to replicate their success 	Stretch It not used for the most objective aligned questions

Practice Giving Feedback



Mentor & Induction Program Connections

Consider using this "Practice Giving Feedback" resource in your summer mentor training. Mentor teacher can watch the videos and script feedback. Next, mentor teachers can role-play delivering the feedback to a partner, compare their response to the exemplar, revise their response, and engage in a second round of role plays.

Use the following pages as soft copy handouts in your mentor training sessions.

The following pages provide sample final practices from three modules: *Strong Voice:* Economy of Language and Quiet Power, *Cold Call:* Positive Cold Call Culture *Least Invasive Intervention: Private Individual Correction.* We've provided final practice from three teachers for each module.

Directions:

- 1. Watch the videos.
- Script the feedback you could give using the sentence starters
 - It was effective when...
 - Please re-record and try..

OR

- It was effective when...
- When you take it to your classroom, be sure to...
- 3. After scripting feedback for all three modules, compare your feedback to ours on pages 19-20. Revise your feedback as needed.

Practice Giving Feedback: Strong Voice

Behavior and Culture

Strong Voice: Economy of Language & Quiet Power

Step 1: Watch

Mr. Burmeister Elementary Performing Arts



Burmeister, Economy of Language & Quiet Power

Step 2: Script your Feedback

Step 1: Watch

Ms. Griffith Middle School Mathematics



Griffith, Economy of Language & Quiet Power

Step 2: Script your Feedback

Step 1: Watch

Mr. Cotton High School English



Cotton, Economy of Language & Quiet Power

Step 2: Script your Feedback

Practice Giving Feedback: Cold Call

Engaging Academics

Cold Call

Step 1: Watch

Mr. Burmeister Elementary Performing Arts



Burmeister, Positive Cold Call Culture

Step 2: Script your Feedback

Step 1: Watch

Mr. Frazier High School Mathematics



Frazier, Positive Cold Call Culture

Step 2: Script your Feedback

Step 1: Watch

Mr. Cotton High School English



Cotton, Positive Cold Call Culture

Step 2: Script your Feedback

Practice Giving Feedback: Private Individual Correction

Behavior and Culture

Least Invasive Intervention: Private Individual Correction

Step 1: Watch

Ms. Griffith
Middle School Mathematics



Griffith, Private Individual Correction

Step 2: Script your Feedback

Step 1: Watch

Mr. Frazier High School Mathematics



Frazier, Private Individual Correction

Step 2: Script your Feedback

Step 1: Watch

Mr. Cotton High School English



Cotton, Private Individual Correction

Step 2: Script your Feedback

Compare your Feedback to Ours

Behavior and Culture

Strong Voice: Economy of Language & Quiet Power

Mr. Burmeister

Our Feedback

- It was effective when you used the single "words" pause and "go"—strong Economy of Language. Your Quiet Power was also particularly effective when you dropped into a whisper on "Go."
- When you take it to your classroom, continue to use "Pause" for Economy of Language when you need to give a direction after students have begun working or during a transition.

Ms. Griffith

Our Feedback

- It was effective when you used Economy of Language to (1) Concisely tell them what to do—
 "pick up your chairs", and (2) remind them of the expectation— "silent transition." The
 "thank you" was also a clear and calm way to acknowledge students' follow through.
- When you take it your classroom, try dropping your voice even lower on "thank you" to signal your control and set the tone of quiet/silence.

Mr. Cotton

Our Feedback

- Your Economy of Language was effective throughout—"Pause. Pick up your chairs. Silent transition. Continue."
- Please re-record and speak slower and lower after you say "Pause"—to communicate your calmness and demonstrate Quiet Power. Your tone and demeanor communicated some frustration. Please resend to me—I'm excited to see it!

Engaging Academics

Cold Call

Mr. Burmeister

Our Feedback

- It was effective that you smiled as you called on students (particularly the second student, Taj). It signaled a genuine invitation to the conversation. It was also effective how you shifted from "track" for the first student to "talk to us" with the third student—it signaled that it was a communal discussion and felt natural.
- When you take it to your classroom, continue to call on students from all parts of the room so that it feels universal to students.

Mr. Frazier

Our Feedback

- It was effective that your tone was warm and positive.
- When you take it to your classroom, be sure to acknowledge when students get your question correct—a simple "yes" or nod and a hint of a smile to build momentum and positivity.

Mr. Cotton

Our Feedback

- It was effective that your Cold Call was universal—you called on a variety of students from around the room.
- Please re-record and try saying each student's name more warmly so that it communicates
 your genuine eagerness to hear their thinking. Also lengthening the pause between the end of
 your question and the name will make it feel less like a gotcha. Please send me the new
 recording. I know you're going to nail it!

Behavior and Culture

Least Invasive Intervention: Private Individual Correction

Ms. Griffith

Our Feedback

- Two elements that jumped out to me as particularly effective: You had a clear in and out task and your tone was calm, your facial expression neutral—showing that you weren't upset.
- When you take it to your classroom, replicate exactly what you did here!

Mr. Frazier

Our Feedback

- Two elements I thought were particularly effective: (1) Describe the Solution. You were clear and specific as to what Chelsea needed to do to get back on the path to success—"Pick up your pencil. Start simplifying question 1." (2) Ending with a note of encouragement: "You got this"—communicated your confidence that she would be successful.
- When you take it to your classroom, challenge yourself to go for even greater Economy of Language.

Mr. Cotton

Our Feedback

- It was effective that you circulated prior to giving the Private Individual Correction and you crouched down—creating privacy for the student.
- Please re-record and omit saying what Chelsea wasn't doing. Go right to Describing the Solution—"Keep analyzing so I can see what you understand"—to improve Economy of Language and support the student in getting back to work faster.

Observing in Classrooms: A Guide for Mentors

After a teacher has practiced via the platform and received feedback from you, you should observe in their classroom for the mentee's use of the technique and for the impact. The success points in practice are the same keys to look for during a classroom observation. In the chart below, we've added what you'd want to see students saying and doing as evidence of impact.

Behavior and Culture		
Technique	Success Points	Impact
What to Do: Planning and Delivery	Planning-Content:	All students follow through on directions quickly and completely
Radar: Building Radar	 Deliver observable directions Scan for follow-through Scan from Pastore's Perch 	 All students follow through on directions quickly and completely Students self-correct
Radar: Be Seen Looking	 Deliver observable directions Follow with Be Seen Looking Dance Move (Invisible Column,	 All students follow through on directions quickly and completely Students self-correct
Least Invasive Intervention: Non- Verbal Interventions	 Non-verbal communicates the solution Delivered with Emotional Constancy 	 Corrected students are quickly back to meeting expectations All students are focused on the unbroken thread of instruction
Least Invasive Intervention: Two Key Verbal Interventions	Planning-Content:	 Corrected students are quickly back to meeting expectations All students are focused on the thread of instruction
Least Invasive Intervention: Private Individual Correction	Planning-Content:	 Corrected student's body language, actions, tone signal a willingness to listen Student is quickly back to meeting expectations
Strong Voice: Establish Formal Register	 Speak quietly, slowly, evenly, lower Adopt a symmetrical body posture Stand still 	Student attentiveness (silence, eye-contact etc.) increases when the teacher shifts into formal
Strong Voice: Do Not Talk Over	 Self-interrupt mid-word Stand still Speak quietly, slowly, evenly, lower following the pause 	 Student attentiveness (silence, eye-contact etc.) increases when the teacher self- interrupts

Planning for Achievement		
Technique	Success Points	Impact
Double Plan: Lessons and Materials	 Articulate teacher and student actions for a particular activity Ensure student actions are concrete and observable 	 All students complete tasks thoughtfully and as soon as directed
Plan for Error: Anticipate Student Error	 Prioritize: Plan for Error for the most important question(s) Draft target response Use your experience from drafting the target and prior teaching experience to anticipate the 2-3 most likely student errors/sources of struggle 	 As evidenced in students oral and written answers, students move from incorrect or partial misunderstanding to full understanding
Plan for Error: Break It Down	 Start with a Roll Back Based on anticipated error, provide: Example, Context, Rule, or First Step 	 As evidenced in students oral and written answers, students move from incorrect or partial misunderstanding to full understanding while carrying the cognitive load
Art of the Sentence: Three Types of Prompts	 Use Sentence Starter, Parameter, or Non- Denominational Prompt Infuse technical vocabulary 	 In their written work, students demonstrate sophisticated syntactic structures, correct use of collegiate/technical vocabulary, precision of thought
Exit Tickets: Design Criteria	 Vary question format and rigor Keep it short (about 5 minutes for students to complete) 	 All students complete the exit ticket in the allotted time Student work demonstrates degrees of understanding
Exit Tickets: Analyze and Act	 Sort or tally strategically Identify trends Take action via re-teach, additional practice, small- group tutoring 	 Students demonstrate success/understanding following the chosen intervention

	Engaging Academics	
Technique	Success Points	Impact
Cold Call: Introducing Cold Call	 Communicate what to expect Be concise Frame Cold Call positively 	Students are not surprised or resistant to respond when cold called
Cold Call: Positive Cold Call Culture	Warm and welcoming toneCold Call regularlyMake it universal	 Students are ready and willing to respond when cold called
Cold Call: Time the Name	 Use the Structure: Question- Pause-Name 	 Students are ready and willing to respond when cold called. The majority of student answers are correct
Cold Call: Unbundle and Follow On	 Unbundle: Break a single question into a series of smaller questions Follow On: Ask your student to develop/build on the previous student's answer 	 Students are attentive, ready and willing to respond when cold called Students thoughtfully build on peers' answers
Cold Call: Slow Call	 Adopt a reflective tone and affect Extend Wait Time Time the Name 	 Student answers display depth of thought
Show Call: Show Call With Purpose	 Based on student work and target answer: Use Good to Great, Correct/Exemplar, or Erroneous Work Mid-stream, at the end, post revision Single or multiple pieces of work 	 Students' written work displays attentiveness to quality and completeness Students' smile or show excitement when their work is show called
Show Call: Positive Show Call Culture	 Use a warm and welcoming tone Show Call regularly Make it universal 	Students' smile or show excitement when their work is show called
Show Call: Analysis & Application	 Share the purpose of the Show Call Be clear about how you want students to apply takeaways: During, repeatedly; Margin notes now, revision after; collective public notes now, revision later; No notes, revision after 	 Students' comments demonstrate careful attention to the prompt and the details of the displayed work All students note a reminder or revise their work
Stretch It: Directive and Non- Directive	 Prompt pushes rigor –precision, evidence, alternate answers Prompt checks for understanding—provides evidence a student will be able to replicate their success 	 Students demonstrate deeper thinking or more complete understanding Students' responses provide evidence that they are likely to replicate success in the future

Got Strong Teacher Examples? Share!

Do you have a teacher who's crushing implementing the technique in their classroom following online practice? Share with us!

Our goal is to add to the platform, over time, strong examples from Texas classrooms of teachers using the techniques. For the next three years, the Teach Like a Champion team at Uncommon Schools will help us identify and curate Texas-based videos.

To Share with The Teach Like a Champion Team at Uncommon Schools

- 1. On your mobile device, download the Box app—it's free.
- 2. Create a new account or sign in with your current Box Account.
- 3. Select the "+" symbol in the upper right of your screen and then select "Create New Folder." Create a folder dedicated to sharing videos with the TLAC team. The folder should be labeled:

District.NameOfSchool.TLACVideos (e.g. HISD.RevereMS.TLACVideos)

- 4. Share the folder with the TLAC team.
 - Select the folder
 - Select the ellipsis to the right of the folder
 - Select "Share"
 - Select "Invite collaborators"
 - Enter this email: tlacbox@uncommonschools.org
 - For "Access" select "Viewer"
- 5. To record and share a video via the app (and thus bypass local storage):
 - Open the folder you created above
 - Select the "+" in the top right of your device
 - Select "Take photo or video"
 - Record video on your device as your normally do
 - If you wish to submit the video, select "Use Video". If not, select "Retake."
 - The video will now appear in your folder
 - Select the ellipsis to the right of the file name
 - Select "Rename this file"
 - Name the file using the following code: TeacherLastName.Subject.Grade.Date(MM-DD-YY), (e.g. Cotton.English.10.01-07-18)

The TLAC team will automatically be notified when a file is added to their shared folder.

After receiving and reviewing the video you share, the Teach Like a Champion team will follow up to learn context about the teacher, coaching received, Texas TLAC Online module completed, and why you thought it was exemplary.

Appendix

Setting Up Teacher and Leader Accounts on the System

Welcome to Texas Teach Like a Champion (TLAC) Online! Through a program funded by the TEA and supported by the Region 13 ESC, all educators currently working for a public or private school district, charter network, or a university education program or other ed prep program, can register for a Texas TLAC Online account at no cost. TEA has invested in this resource to support teachers in learning and *practicing* effective instructional techniques on their own schedule.

Each 15-minute module provides: A brief description of a Teach Like a Champion technique, analysis of the technique through classroom video, the opportunity to record oneself engaged in a carefully designed practice and the option to send one's final practice to a coach or peer for feedback.

Built for the reality of busy teacher lives, each 15-minute module follows a similar design pattern:



STEP INTO A CLASSROOM

Observe the technique in action with teachers and students.



SEE A MODEL
Watch members of Uncommon
Schools' TLAC team modeling how
to practice the technique.



PRACTICE

Record yourself practicing to review and share with others.

To create an account and get started:

Go to: https://texastlaconline.org/users/sign_up

You will need to **use your work or school-provided email to register**, and if we can verify that you are an eligible educator in Texas your account will be activated immediately. Due to access restrictions for this program, all applications from personal email addresses such as gmail.com, yahoo.com, outlook.com or other free email providers will be rejected.

If you aren't sure whether you are eligible for this program, if you are having trouble registering, or you have other questions about the program, contact the Region 4 program support group at support@TexasTLAConline.org

Establishing Systems Planning Questions Template

Who is responsible for providing leaders and teachers the login directions? By when?
In addition to the level 1 support provided by TEA/Region 4, whom should staff contact if they are experiencing technical difficulties?
Who will provide coaches with the list of teachers in their coaching load and by when? When will mentors find out which mentee(s) they will be supporting? Teachers will be sending their final practice to their instructional coach and/or mentor teacher.
Decide: Will teachers be receiving in person or written feedback on their final practice? Ideally the feedback will happen in person as part of coaching conversations. If written, what is the turn-around time and expectations for feedback from coaches to teachers?

Texas TLAC ONLINE + GET BETTER FASTER

Use this at-a-glance guide to align observation-based next steps to Texas TLAC Online Trainings within the Get Better Faster Framework. White trainings relate to the management trajectory and blue trainings relate to the rigor trajectory.

Register words Strong Voice Do Not Talk (Management 2) Over Practice using self-interrupt a students	er to signal the importance of her as a way to avoid talking over poken quietly, as a means to so ensure all students hear and
Strong Voice (Management 2) Formal Register Strong Voice (Management 2) Do Not Talk (Management 2) Over Practice using Formal Registe words Practice using self-interrupt a students	ns a way to avoid talking over poken quietly, as a means to
(Management 2) Over students	poken quietly, as a means to
Francisco de la Companya del Companya de la Companya del Companya de la Companya	
(Rigor 1) Materials V will do at each step of the less	
(Rigor 1) Criteria	ia to make her Exit Tickets even
Exit Tickets (Rigor 1) Analyze & Act Analyze & Act Practice planning how to anal Tickets	lyze and act on data from Exit
Phase 2: Days 1-30	
(Management 3) Delivery V understand the directions	ctions that help students hear and
(Management 5) Radar V to see her classroom accurate	
Radar (Management 5) Be Seen Looking Practice signaling that her direction through	rections matter by looking for follow-
Phase 3: Days 31-60	
Cold Call Introducing (Management 9 and Rigor 10) Cold Call	with a Cold Call Roll-Out Speech
Cold Call Positive Cold (Management 9 and Rigor 10) Call Culture	old Call culture in her classroom
Cold Call (Management 9 and Rigor 10) Time the Name Practice Timing the Name pause, name	ring Cold Call by using question,
Cold Call (Management 9 and Rigor 10) Unbundle & Follow On Practice two ways to maximiz Unbundle and Follow On	ze participation during Cold Call:
Cold Call (Management 9 and Rigor 10) Slow Call Practice using Slow Call, a slow	wer, more reflective Cold Call
	erventions to manage behavior and
Least Invasive Two Key Practice using two whole-class	ss reminders of expectations: Anonymous Individual Corrections
	ehavior with individual students
	icipate student misunderstandings
	hat break down complex content in erstandings
Phase 4: Days 61-90	

Show Call (Rigor 9)	Show Call with Purpose	√		Practice planning what kind of student work to Show Call, when to show it, and how much work to share
Show Call (Rigor 9)	Positive Show Call Culture	√	√	Practice building a positive Show Call culture by managing how she takes and reveals student work
Show Call (Rigor 9)	Analysis & Application	√		Practice planning how to analyze shared student work and how all students will apply that analysis
Next Steps				
Stretch It (Rigor 13)	Directive & Non-Directive	√		Practice planning directive and non-directive ways to "stretch" correct student responses
Art of the Sentence (Rigor 9)	Three Types of Prompts	✓		Practice planning Art of the Sentence to push students toward writing precise, syntactically complex sentences

End of Year Reflection Template (Example)

Goal	Evidence	Actions	Opportunities
What was our goal?	What evidence of implementation and	What were the actions that we took	Looking ahead, what do we want to do
What was our theory of action?	impact—teacher effectiveness and	that led to success?	differently next year?
	student achievementdo we have at	What do we want to be sure we	
	year's end?	continue to do?	
Goal: Have 80% of our Y1 and Y2	Implementation:	Provided orientation session to Texas	After teachers complete the modules
teachers score proficient or higher on	95% of our Y1 and Y2 teachers	TLAC Online to ensure everyone could	for a technique, we want to bring
the management portion of our	completed and sent to a coach for	log on. Gave clear calendar with	small groups together in person, led
teacher evaluation rubric.	feedback the Behavior and Culture	deadlines.	by coaches, to plan and practice the
	modules.		technique in the context of the
Theory of Action: If teachers practice		Shared publicly with Y1 and Y2	following week's lessons, before
via Texas TLAC Online and get	80% of teachers had a face-to-face	teachers and coaches our % of	moving on to the next technique in
feedback, embed the techniques into	feedback session, with additional	completion modules each week via	Texas TLAC Online.
their lessons, and get feedback from	practice, about their TLAC Online	email.	
coaches in the classroom specifically	videos.		
on their implementation of the		Circulated and celebrated strong	
techniques, they will use the	80% of teachers received 3 or more	practice videos via email.	
techniques consistently and	observations with feedback		
effectively, resulting in stronger	specifically for TLAC techniques.	Principals and coaches checked in	
management of their classrooms.		weekly on # of completed	
	Impact:	observations, shared	
	85% of teachers in Y1 or Y2 scored	feedback/problem solved.	
	proficient on management portion of		
	our teacher evaluation rubric.	We want to continue to do all of	
		these.	

End of Year Reflection Template (Blank)

Goal	Evidence	Actions	Opportunities
What was our goal?	What evidence of implementation and	What were the actions that we took	Looking ahead, what do we want to do
What was our theory of action?	impact—teacher effectiveness and	that led to success?	differently next year?
	student achievementdo we have at	What do we want to be sure we	
	year's end?	continue to do?	